



Annual Report

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THE NGO DEVELOPMENT CENTER

WHO WE ARE

The NGO Development Center (NDC) is a Palestinian non-profit organisation that supports the Non-Governmental Organisation (NGO) sector in Palestine through the provision of financial and technical support. Established in 2006, the NGO Development Center (NDC) is a leading Palestinian organization dedicated to strengthening NGOs governance and service delivery to marginalized and underserved communities. It serves as a key grant-making mechanism, channelling harmonized donor support and fostering coordination among stakeholders. With a view to making the Palestinian NGO sector more responsive and effective, NDC empowers NGOs and their representative networks and unions through funding, capacity building, and technical support. Its programs and grants improve NGOs service delivery and supports them to adopt professional financial and management practices, therefore, ensuring NGOs' transparency and accountability. NDC continues to drive inclusive development and human rights advancement across Palestine to support the NGO sector in Palestine.



NDC Vision

An independent Palestinian NGO sector that is resilient, dynamic, effective, and responsive to react efficiently to emerging challenges.



NDC Objectives

NDC works to achieve the following strategic objectives:

- » NDC is a main mechanism for supporting and developing NGOs to respond to the community's most pressing needs
- » NGOs are better able to carry out their tasks effectively
- » Sufficient and suitable resources that are responsive to the NGO sector which cultivates best practices, enhances its performance, and increases its impact



NDC Values

- » Commitment to human rights principles
- » Commitment to national aspirations
- » Commitment to Palestinian development priorities
- » Social equality and justice
- » Creativity and excellence
- » Participation
- » Integrity and transparency



NDC Mission

The NGO Development Center (NDC) is a Palestinian non-profit organisation that supports the NGO sector in Palestine through the provision of financial and technical support.

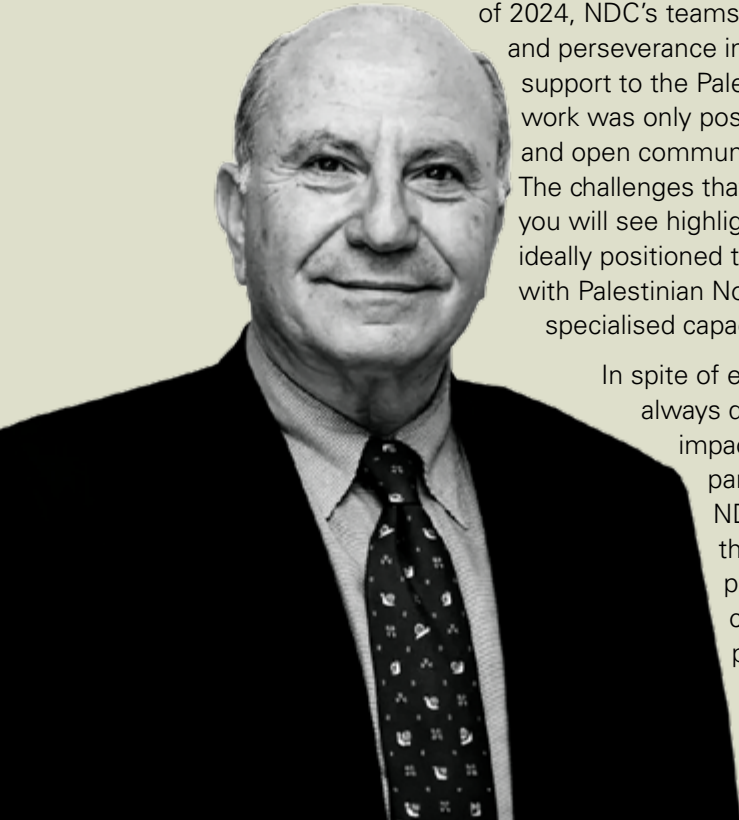
BOARD CHAIR'S MESSAGE

As I reflect on the past year, it is striking how much has changed in the world, especially in Palestine. The war on Gaza waged unrelenting throughout the year, each day bringing increasing tragedy and loss. The impact on Gazans has been devastating, and continues to pose a serious threat to their health and safety, welfare and livelihoods.

This state of emergency impacted NDC programming throughout 2024. With our partnerships and strong ties with local organisations, NDC was well placed to continue programming and meet the needs of its steadfast citizens. Meanwhile, in the West Bank, the needs of civil society continued to grow, with demand for NDC's support far outstripping our ability to accommodate them. As it stands, during the volatility of 2024, NDC's teams and partners demonstrated tremendous determination and perseverance in their delivery of services and provision of essential support to the Palestinian non-governmental sector and civil society. This work was only possible by virtue of the long-standing trust, understanding, and open communication between NDC and our local partners and networks. The challenges that we overcame together made our achievements, which you will see highlighted across this report, all the more impressive. NDC is ideally positioned to respond and provide support, working in partnership with Palestinian Non-governmental Organisations (NGOs), who have built up specialised capacities and expertise in their own right.

In spite of extreme difficulties, Palestinians carried on, as we have always done, working together to adapt and bring about positive impacts. This spirit is reflected in the number of NDC's local partnerships; in 2024, 44 organisations receiving support via NDC programmes. These Palestinian NGOs can respond to the needs of their communities competently and effectively, provided the necessary institutional and financial support can be secured through international partners. Our sector portal – Masader - reached 1,578 Palestinian NGOs.

I hope, while perusing this annual report, you will take note of the achievements made possible through the tenacity of our local teams, who demonstrated immense



courage and resolve in the process of implementing our programmes to address the needs of communities across the Gaza Strip and the West Bank including East Jerusalem. NDC's wide-ranging programmes have, in 2024, helped to provide life-saving humanitarian aid and emergency responses, support human rights defenders, build and rehabilitate infrastructure, and support vital social and economic services.

None of this would have been possible without the tremendous support of our funding partners. I am immensely grateful to them all for ensuring that NDC was able to maintain our critical programmes during this difficult year and supporting us in adapting our responses to help the most vulnerable Palestinian communities. Their flexibility and partnership have been invaluable.

This continued confidence from our partners enables NDC to look ahead to 2025 with ambition as we begin implementing new strategic programmes. One of these, generously funded by Agence Française de Développement (AFD), is dedicated to strengthening the capabilities of local CSOs to provide vital protection services to women. Another initiative, supported by the World Bank, will advance economic empowerment by supporting the livelihoods of Palestinian women across the West Bank. Our third project, supported by the Swedish International Development Cooperation Agency (Sida), will reinforce the crucial work of civil society organizations in the primary healthcare sector.

While I would have liked to conclude on that positive note, given recent trends in global aid funding, I must also caution our international partners that the impact of scaling back critical services and support to local Palestinian communities will only lead to further instability. There has never been greater need for our support and services. Therefore, we at the NDC greatly urge the international community to do all that it can to increase support for Palestinian civil society in order to build on the hard-won gains made over decades of cooperation.

My final and loudest message is to our staff and our board members, who on a daily basis struggle to stay safe. And notwithstanding the painful and corrosive situation we are in, we continue to be increasingly hopeful as HOPE remains a key tool in our business.

Zahi Khouri

Board Chair, NGO Development Center

NDC DIRECTOR'S MESSAGE

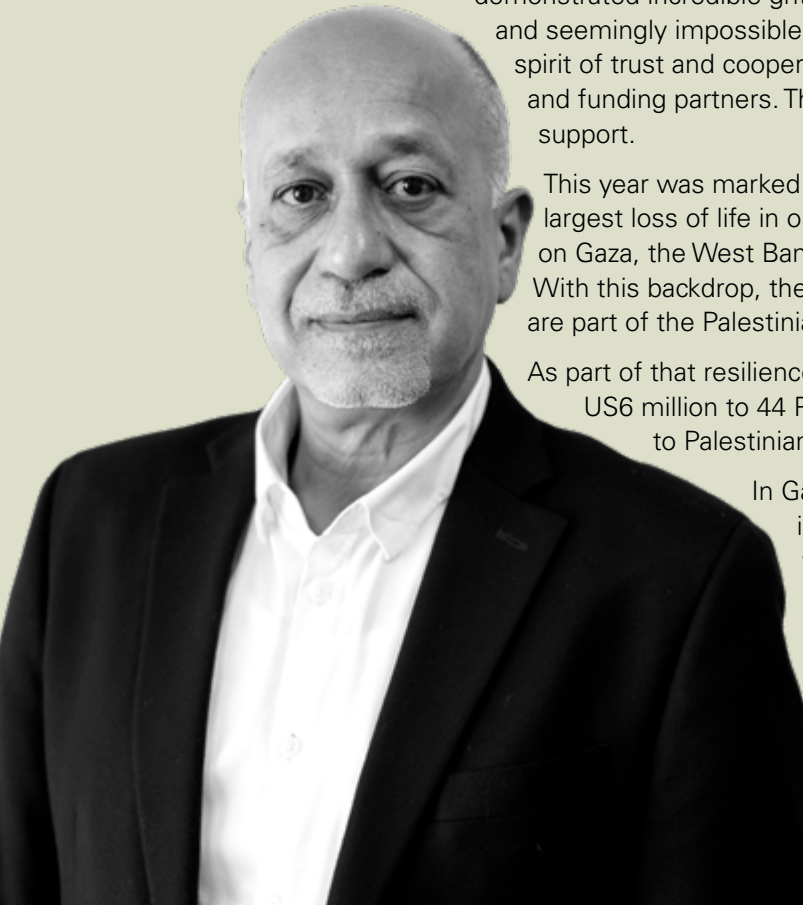
I am delighted to share our 2024 Annual Report with our donors, NGO partners, and the wider Palestinian NGO sector in general. I invite you to learn more about our programmes, both ongoing and concluded.

As you would expect, some of the NDC's goalposts at the programmatic level inevitably shifted in 2024 in response to the catastrophic situation in Gaza, and the increasing instability in the West Bank. Yet, despite all the difficulties faced, we are very proud that the NDC and our partners have successfully provided much needed support to Palestinian women, men, children, and organisations. Our teams have, as always, demonstrated incredible grit and perseverance in the face of often indescribable and seemingly impossible challenges. Bolstering their efforts is a remarkable spirit of trust and cooperation between NDC and our partner organisations and funding partners. Thank you all for your concerted efforts and heartfelt support.

This year was marked by unspeakable tragedy for Palestinians, with the largest loss of life in our people's history. While global attention was fixed on Gaza, the West Bank saw a significant spike in human rights violations. With this backdrop, there is little to celebrate. However, resilience and hope are part of the Palestinian ethos.

As part of that resilience, NDC and our partners included a disbursement of US\$6 million to 44 Palestinian NGOs providing programming and support to Palestinians.

In Gaza multipurpose cash assistance was provided to internally displaced families, thanks to funding from the United Nations' Occupied Palestinian Territory Humanitarian Fund (oPt HF), helping over 3,600 families to meet urgent needs. Another project in Gaza funded by the Spanish Agency for International Development Cooperation (AECID) to support farmers was modified to respond to urgent food security needs. As a result of project support, a total of 100 farmers benefited receiving essential



agricultural inputs in line with the planting season, enabling farmers to grow seedlings, and re-establish a small part of Gaza's once flourishing agricultural sector.

In the West Bank, NDC partnered with eight human rights organisations, thanks to funding from the Swedish International Development Cooperation Agency (Sida), providing over 69,067 direct beneficiaries, rights holders and duty bearers with advocacy and support services, including legal aid, case documentation, awareness raising of rights, and psychosocial and social support.

More specifically in Jerusalem, NDC continues to implement the Agence Française de Développement funded AJIR project "Action for East Jerusalem's Identity and Resilience". The first phase was completed with eight Palestinian Civil Society Organisations (CSOs) in the education and culture sectors able to provide quality services thanks to enhanced infrastructure. AJIR also supported 12 CSOs providing social services to Jerusalem citizens.

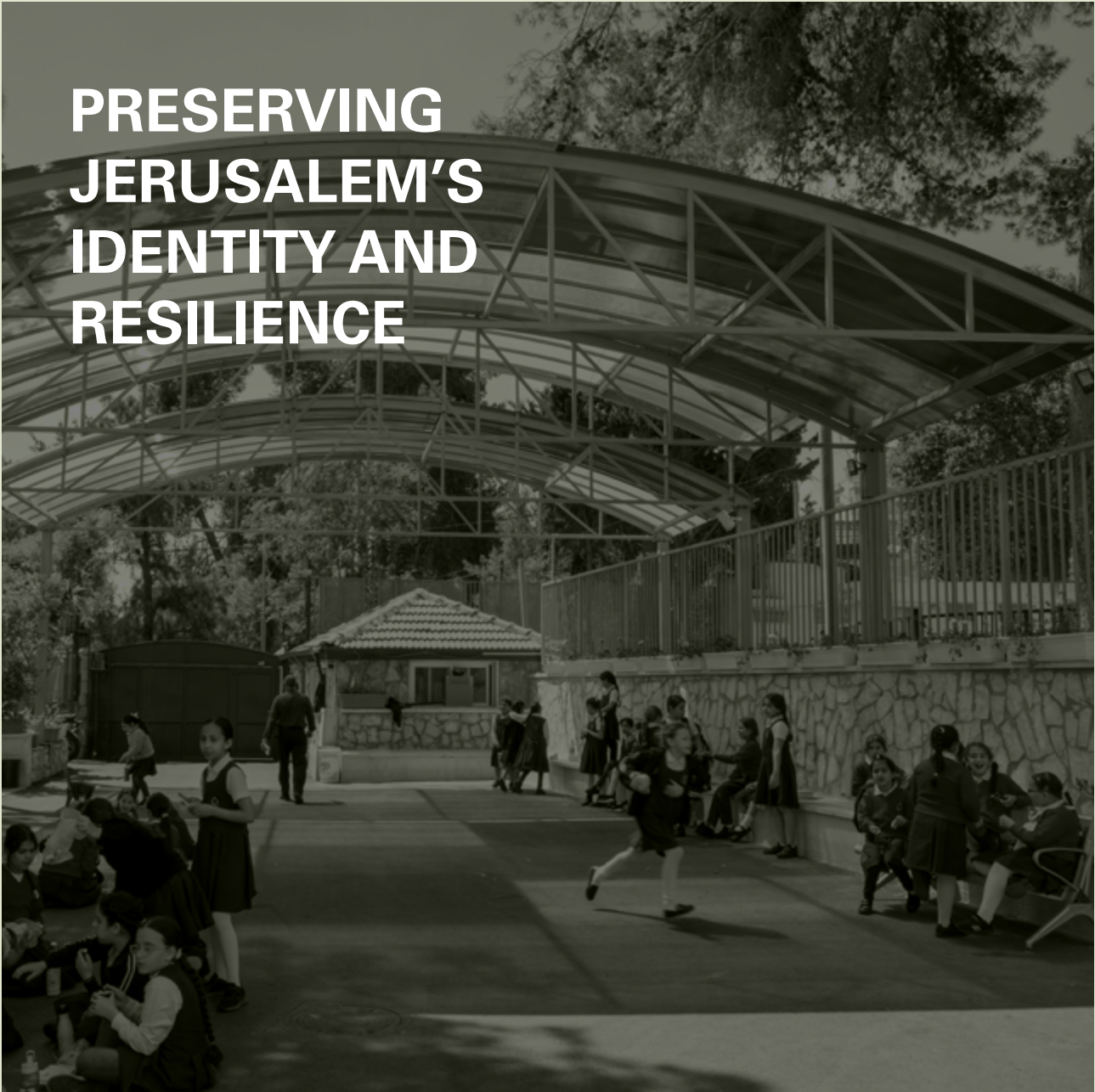
A second phase, AJIR+, is already underway with 5 beneficiary organisations in Jerusalem selected for large investments and infrastructure support for education, culture and youth. The project will also include grants to CSOs providing social services to Jerusalem citizens, as well as technical assistance. Applications for support and an assessment process is underway. The high number of applications for support indicated extensive demand for support in Jerusalem, and based on the success of the first phase of AJIR, we are hopeful that AJIR+ will continue meeting the needs of the community.

I would like to extend my sincere thanks and appreciation to all those who have contributed to making NDC's work possible. In particular, the NDC Board for their tireless dedication, and the tremendous support and generosity of our partners at the World Bank, the Agence Française de Développement, the Office for the Coordination of Humanitarian Affairs (OCHA), the Spanish Agency for International Development Cooperation (AECID), and the Swedish International Development Cooperation Agency (Sida). Thank you all.

I hope that NDC's 2024 Annual Report will highlight how much Palestinian NGOs are able to achieve despite the many challenges they face. NDC remains committed to fostering that potential, and supporting development needs to help the Palestinian people achieve their aspirations and dreams, and live in peace and dignity.

Ghassan Kasabreh
NDC Director

PRESERVING JERUSALEM'S IDENTITY AND RESILIENCE



Action for East Jerusalem's Identity and Resilience Programme (AJIR)



Donor



Agence Française de Développement



Date

Phase I: 2020 – 2024;

Phase II: 2023 – 2027



Value

Phase I: 8 million Euros;

Phase II: 8 million Euros



Location

East Jerusalem

Phase I

The “*Appui à Jérusalem-Est pour son Identité et sa Résilience* – **Action for East Jerusalem's Identity and Resilience (AJIR)**” project was launched in 2020.

The overall objective of the project was to support the resilience of Palestinians in East Jerusalem through improving educational and cultural services targeting youth, supporting vulnerable populations, and fostering the role of civil society and enhancing its capacities. The project witnessed high demand to support Civil Society Organisations (CSOs) in East Jerusalem.

The project had three pillars that worked together to achieve the overall objective. The first Pillar I, aimed at supporting youth through the financing of education and cultural infrastructure - contributing to the full emancipation of Palestinian youth. Construction or renovation of facilities developed conditions necessary for quality education, cultural provisions and infrastructure. Projects across Pillar I were worth a total of 5,938,231 Euros.

Under Pillar II of the project, the needs of vulnerable populations were met through fair and equal access to social and legal services helping to improve living conditions with an emphasis on social inclusion and integration of marginalized populations including women, the elderly, people with disabilities, and people exposed to violence. Projects under Pillar II were worth a total of 1,005,329 Euros benefiting 12 CSOs to implement critical services to women and children, and vulnerable groups. The project was complemented by Pillar III which built the capacity of civil society organisations (CSOs).

Phase II

Based on the success of the first phase of the AJIR programme, a second phase of the East Jerusalem Identity and Resilience Support Programme (AJIR+) commenced in 2023 with the same objectives as in the first phase. The programme continues, as in Phase I, to work on cross-cutting issues, gender inequalities and environmental challenges through three pillars: large infrastructure investments; service-based initiatives; and technical assistance.

Selected CSOs will benefit from greater access to funds, but also from closer interaction over an extended period, with NDC providing long term coaching, facilitating peer learning, and ensuring coordination and collaboration among CSOs operating in the same sector or location, ensuring information sharing and knowledge exchange.

Phase I Results 2022-2024:

As the Action for East Jerusalem's Identity and Resilience (AJIR) comes to a close, we take a snapshot look at accomplishments between 2020 and 2024:



FROM DARKROOMS TO BRIGHT FUTURES: A NEW HAVEN FOR YOUNG ARTISTS IN EAST JERUSALEM

East Jerusalem – In the heart of the Old City, a newly renovated space is buzzing with the creative energy of young Palestinians. Once lacking dedicated facilities for arts education, the community now boasts a state-of-the-art darkroom, a comprehensive arts library, and a cinematography and audiovisual center at Al Ma'mal Learning Facilities. This transformation is providing a vital platform for artistic expression and skill development, particularly for children and young adults, in a challenging environment.

The successful expansion of Al Ma'mal's learning facilities has realized the project's goal of enriching the Old City with a dedicated space for art and culture. For years, aspiring artists, and especially Arab students, in East Jerusalem had limited access to specialized resources and training. This scarcity of artistic outlets hindered the development of creative talents and the growth of a vibrant, collaborative arts community. With support for the renovation, Al Ma'mal has emerged as a beacon of creativity and a safe haven for artists. The establishment of the first publicly accessible darkroom in East Jerusalem has cultivated a thriving community of analogue photographers. What began as a new program has had a snowball effect, turning Al Ma'mal into a vibrant hub where art enthusiasts convene, collaborate, and inspire one another.

"The creation of the Al Ma'mal darkroom has given rise to a thriving community of darkroom and analogue photographers, marking the first of its kind in East Jerusalem accessible to Arab students and enthusiasts"

This revitalization extends beyond photography. A dedicated space within the renovated multipurpose hall now serves as a cinematography and audiovisual arts center. Weekly film screenings, which explore the evolution of the Palestinian film and cinema industry since the 1980s, have become a cornerstone of Al Ma'mal's programming. These events provide a secure environment for artists and art students to engage in critical discussions and celebrate their cultural heritage, fostering a sense of identity and shared purpose.

The project's impact is also reaching the younger generation through a burgeoning educational program with local schools. An introductory photography course at the Lady of Pillar School, led by Alaa Dayeh, a former student of Al Ma'mal's workshops, has been met with remarkable enthusiasm. The course has been particularly successful in engaging students from marginalized communities, with a significant number of girls discovering a passion for the art form. Several of these students have shown such promise that they have been selected to continue their training at Al Ma'mal's own workshops.

NDC's support to the development of these new facilities and programs at Al Ma'mal has not only provided invaluable resources and knowledge but has also instilled a sense of hope and opportunity. By equipping young Palestinians with new artistic skills, the project is paving the way for future career paths in the creative industries, empowering them to tell their own stories and contribute to the rich cultural tapestry of their community.



Action for East Jerusalem's Identity and Resilience (AJIR)



Pillar I: Large infrastructure investments targeting education, culture and youth-related needs

Total: 5,938,231 Euros

CSO	Grant Value Euros	Result
Terra Sancta Schools - The Custody of the Holy Land	1,500,000	Enhanced education with a new sports center, including a swimming pool, upgraded playground, amphitheatre, and mini-museum, benefiting Palestinian students' health, development, and community engagement.
Al-Quds University	1,191,040	Promoted education and economic development by building a fully equipped business center with over 200 workstations and innovation labs, supporting entrepreneurs and young start-ups in East Jerusalem.
The Jerusalem Princess Basma Centre (JPBC)	650,915	Improved quality education for students with and without disabilities by adding a new lift, renovating a school floor with specialized labs, and creating an accessible, protected open space.
AL Ma'mal Foundation for Contemporary Art	590,254	Enhanced cultural learning by rehabilitating spaces and establishing a new, fully equipped Learning Facility for audio-visual and film making training, serving its Learning and Events programs.
College Des Frères- Jerusalem	780,874	Created healthier, safer educational and recreational environments at two campuses by upgrading fire systems, electrical works, sanitary units, fencing, playgrounds, and canopies for students.
Dar Al Tifel Al Arabi	540,494	Improved the school and kindergarten environment by resurfacing the compound and playground, adding canopies, upgrading facilities, expanding the entrance, and supplying PCs for the computer lab, ensuring student safety.
Terra Santa Schools - The Custody of the Holy Land	499,654	Supported enhancement works for the Terra Sancta Museum – Historical Section, including structural enhancements and building restoration of a historical heritage building. The Museum aims to raise awareness of Christian community contributions for Palestinian residents.
Rawdat El Zuhur Al Quds	185,000	Maintained academic consistency and school sustainability by upgrading the electricity network, adding a playground pergola for shade, installing new benches, and renovating bathrooms for Jerusalem's children.

Pillar II: Service-based initiatives for vulnerable populations

Total: 1,001,489 Euros

CSO	Grant Value Euros	Result
Arab Orthodox Union Club Jerusalem	70,300	Provided healthier and safer services by refurbishing the Club’s multi-purpose hall, benefiting 625 community members annually, particularly youth, with improved social facilities.
Young Women’s Christian Association of Jerusalem	100,000	Improved efficiency and environmental friendliness by installing 62 solar panel units, reducing utility costs by 25% for the 1,614 annual beneficiaries using the YWCA premises.
Woman Center - Shu’fat Camp	85,600	Improved social and cultural services for 500 women, youth, and children by providing rehabilitative training, psychosocial support, and implementing community initiatives in Shu’fat camp.
De La Salle Club - Jerusalem	58,550	Promoted basketball and community involvement for more than 150 Old City youth and children by providing regular training, facilitating tournament participation, and organizing community care activities like hospital visits. Children are now competing in national tournaments.
Old City Youth Association - OCYA	59,000	Built capacity and awareness for more than 200 children, youth, and women by providing seminars on social/legal rights, cultural/art training (folklore, music, drama), and historical tours to preserve cultural identity.
Palestinian Vision Organization (Pal Vision)	99,975	Strengthened resilience for more than 450 vulnerable youth and at-risk children and caregivers in East Jerusalem by providing personal mentorship in key subjects, life skills, and conflict resolution, also supporting university student mentors.

CSO	Grant Value Euros	Result
Palestinian National Theater "El-Hakawati"	96,160	Revitalized Palestinian cultural identity in East Jerusalem by conducting 40 public theatre performances and drama/storytelling workshops for more than 1,195 students, teachers, and community members, promoting tolerance and dialogue.
The Jerusalemite Youth Cultural Forum	100,000	Rehabilitated its premises as a knowledge resource for Palestinian visual arts by improving the entrance, outdoor area, workspace, and exhibition halls, and updating office furniture and computers providing a safer work environment for staff and audiences.
Palestinian Art Court - Al Hoash	99,100	Rehabilitated its premises as a knowledge resource for Palestinian visual arts by improving the entrance, outdoor area, workspace, and exhibition halls, and updating office furniture and computers.
Arab Society for Persons with Disabilities	80,000	Enhanced resilience for hundreds of persons with disabilities in East Jerusalem by providing awareness services, legal guidance, psychological counselling, technical/craft skills training, and medical/technical aid tools.
Spafford Children's Center (SCC)	100,000	Safeguarded children's rights by providing remedial educational, therapeutic, and psychosocial support to 150 vulnerable children and their families, including therapy sessions and parent training. 70% of parents reported increased knowledge and skills on how to support their children who have educational and psychosocial problems.
Siraj Alquds Inclusive School and Society	52,804	Improved rehabilitation services by providing 110 visually challenged and special needs children with educational instruments, assistive tools, educational support, therapy, and technology literacy, meeting their needs.

Phase II Results 2023-2027:

Results to date include, under Pillar I: Large infrastructure investments targeting education, culture and youth-related needs, 5 CSOs were selected after a competitive process managed by NDC with a total commitment of 4,542,417 Euros:

- » **Al Nayzak Organisation for Supportive Education and Scientific Innovation** - 1,313,560
- » **Young Women's Christian Association YWCA of Jerusalem** - 635,000
- » **Al-Makassed Islamic Charitable Hospital** - 1,428,670
- » **Saint George's school** - 630,000
- » **Yabous Cultural Center** - 535,187

NDC signed grant agreements with the aforementioned Civil Society Organisations during a signing event held at Yabous Cultural Center in Jerusalem. In attendance were AFD Country Director, Véronique Sauvat, and the NDC Director, Ghassan Kasabreh, in addition to representatives of the five recipient CSOs. Projects are expected to start in early 2025.

"The AJIR+ programme intends to support the resilience and presence the resilience and presence of Palestinians in East Jerusalem and thus preserve and enhance the Palestinian identity of East Jerusalem as well as the special status of Jerusalem, in a context where they are both increasingly threatened and vulnerable," indicated Véronique Sauvat, the AFD Country Director.

Progress and results under Pillar II: Service-based initiatives for vulnerable populations, saw the program invite proposals for

initiatives aimed at providing better and fairer access to essential services. In response, forty-seven applications were received with a total funding request of 5.26 million Euros. Following a thorough review, twenty one of the most impactful projects were selected to receive funding worth 1.88 million Euros run by local community organisations, to help different groups facing hardship, including those experiencing discrimination, poverty, or displacement.

Under the third Pillar III: Technical Assistance, NDC provides CSOs with technical assistance and capacity building to improve the project management skills of selected partner CSOs ensuring compliance with AJIR+ implementation guidelines and procedures. This technical assistance also aims at improving CSOs' governance and accountability and will continue during the implementation phase.



"The scale of the needs, the requests from NGOs providing essential services, the longstanding support of France, the quality of the partnership between AFD and NDC and the new ambitions in terms of taking gender into account and the inclusion of very small structures, justify this renewed investment" said Ghassan Kasabreh, NDC Director.

Gender and Community Studies and Research Project in Jerusalem

Funded by AFD, a research study was conducted on gender and social challenges facing Palestinian civil society organisations in Jerusalem to enhance the awareness and integration of gender dynamics into the work of CSOs submitting project proposals to the NDC.

The study identified challenges and needs faced by NGOs related to gender equality, especially those providing services to marginalised groups. The study was shared widely with CSOs and NGOs with the aim of enhancing their awareness around gender needs and gaps – and to address these gaps in their proposals submitted under AJIR+ Pillar II “service-based initiatives for vulnerable populations”.

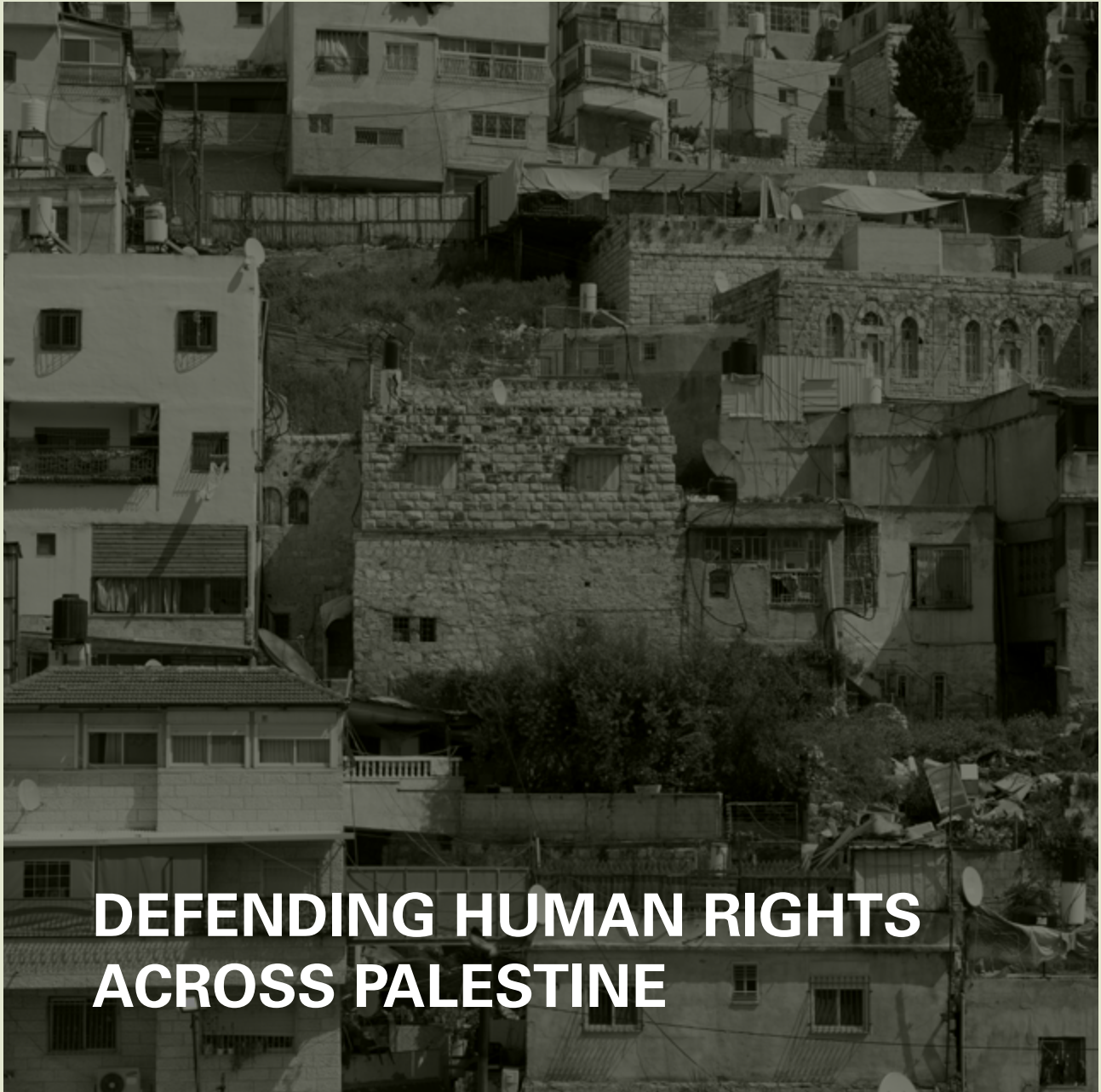


Gender study presentation during Pillar II information session that was held in Jerusalem on September 4, 2024.

Gender Analysis and Social Assessment at Saint Joseph Hospital



During 2024, NDC conducted two studies on gender dynamics, specifically to identify gender inequalities in the access and practice of care at the Saint Joseph Hospital. The hospital is a beneficiary of support by AFD. The first study, entitled “Social and Gender Equality Assessment for the Developing and expanding of Saint Joseph Hospital project” defined a gender action plan (GAP), and proposed ways of integrating recommendations to better meet the needs of patients, medical staff, practitioners and technicians. The Gender Action Plan will provide a blueprint for the hospital to tackle issues around investments and services; governance; and care practice taking into account gender dynamics. The second study entitled “Limited Social Assessment (LSA)” aimed at ensuring the project respects its environment and the population by defining all the activities and measures to be implemented that will improve the environmental and social quality of the project. The main objective of the LSA is to identify all the social risks to the Project and define all mitigation activities and measures.



Human Rights Programme



Donor



Sweden
Sverige

The Swedish International Development
Cooperation Agency (Sida).



Date

2023-2026



Value

60,750,000 SEK
(5,753,000 USD)



Location

West Bank and Gaza

Since 2018, NDC has been entrusted with managing the Human Rights Programme as commissioned by Sweden. In 2023, a new four-year phase of the programme was initiated. The programme's overall objective is to promote adherence to human rights principles and international humanitarian law in Palestine and to influence the behaviour of relevant stakeholders at the local level and influential parties at the international level. Under this programme, NDC provides core support to eight leading human rights organizations that have a demonstrated capacity to contribute to real and sustainable change in the protection of human rights in Palestine.

The programme aims to strengthen democracy, improve gender equality and ensure greater respect for human rights. Partners have made significant strides in defending human rights, providing vital support to victims of human rights violations, and advocating for justice and accountability locally and globally. In 2024, over 69,067 direct beneficiaries, rights holders and duty bearers benefited from the services and advocacy efforts provided by the Human Rights Programme partner organizations. Over the life of the programme, more than **a quarter of a million** direct beneficiaries benefited. Services included legal aid and consultations, case documentation, and psychosocial and social support. Partners also provided direct awareness-raising sessions to rights holders. In addition, partners were able to reach out both general public and high decision-making duty-bearers, who participated in advocacy events organized by partner organizations or were directly contacted. The outreach of partners, who have demonstrably increased their media/ social media presence and gained a significant following, has reached tens, if not hundreds of millions, of the global general public.

Despite operating during the roughest year yet, at the level of human rights, partners still managed to improve their institutional performance and build the capacities of their staff in needed areas. Partners have utilised project support to build their teams' capacities in technical skills, enhance physical and digital security, provide legal protection (mainly for defamation lawsuits), provide psychological support to their teams, expand their public outreach, introduce new systems and policies, and enhance their data protection.

Partner Organisations under the Human Rights Programme

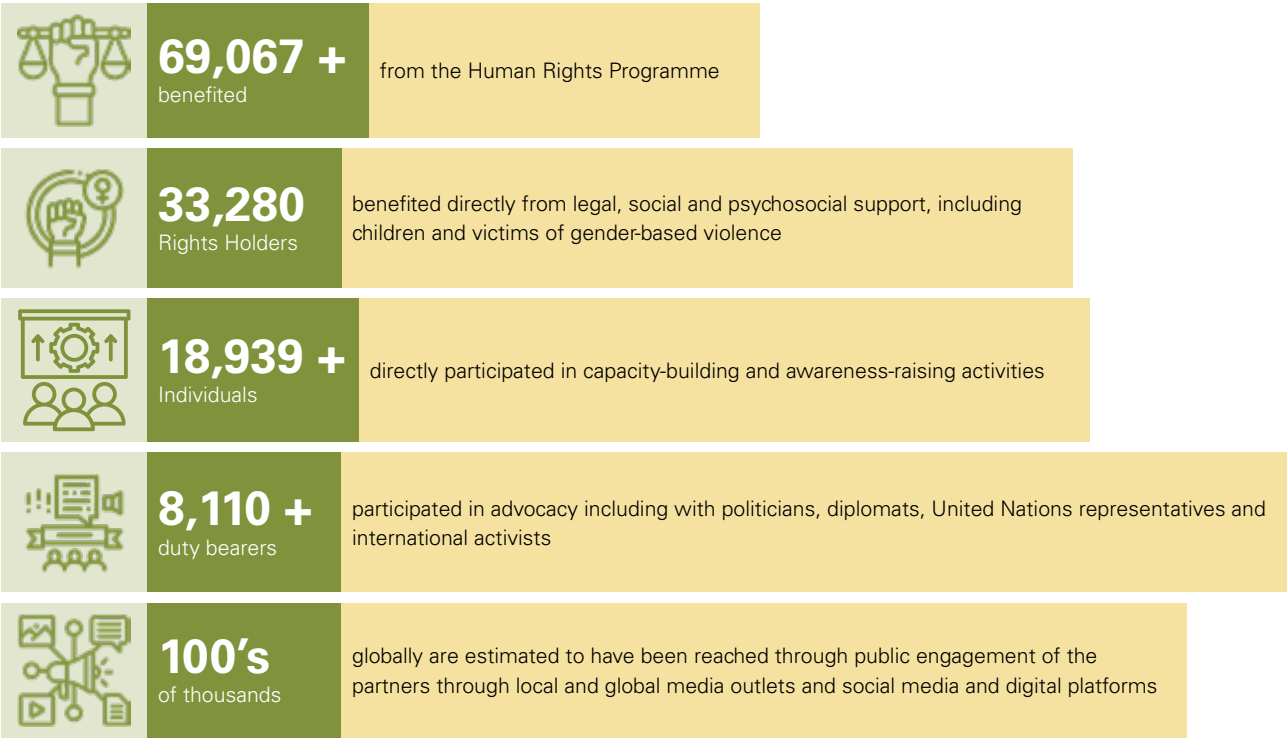
1. *Al-Haq*
2. *Al Mezan Center for Human Rights – Gaza*
3. *Defense for Children International – Palestine*
4. *Women's Center for Legal Aid and Counselling*
5. *Breaking the Silence (BtS)*
6. *B'Tselem - The Israeli Information Center for Human Rights in the Occupied Territory*
7. *Legal Center for Freedom of Movement (Gisha)*
8. *Yesh Din - Volunteers for Human Rights*

The Human Rights Programme (HRP) provided critical support to leading partners in their domains, and enabled them to provide vital services and support. Their collective work echoed globally, and together they provided an invaluable wealth of documented data, and political and legal analysis for various stake holders and duty bearers. They were able to influence regional and international policies with their work, at the highest political, legal and media echelons. Their work, enabled through the Human Rights Programme, educated millions around the globe. As such, the support provided through the programme has not only enabled critical human rights work under extremely challenging conditions, but has also laid the groundwork for more sustainable, strategic, and locally and internationally grounded human rights work in the future.

Efforts by the leading partners of the Human Rights Programme include:

-  Submitted petitions, reports and statements to international bodies and duty bearers, including the United Nations and its affiliated bodies, as well as multiple governmental bodies around the world
-  Promoting accountability and effective remedies for human rights violations at the highest international legal levels
-  Increasing protection efforts and emergency protection services
-  Facilitating the movement of goods, people and personnel to and from the Gaza Strip
-  Documenting thousands of violations of Palestinian rights and collected testimonies from victims and survivors
-  Publishing research studies, summaries and briefs, and analysed data and statistics the fed duty bearers at the highest echelons, as well as global mainstream media

Partner Achievements in 2024



SUPPORTING SOCIAL SERVICES IN GAZA



Gaza Emergency Support for Social Services Project



Donor



The World Bank.



Date

2022 – 2025



Value

7 million USD



Location

Gaza

The aim of the Emergency Support for Social Services project in Gaza, funded by the World Bank, is to provide selected social services, short-term cash for services, and online employment opportunities to the most vulnerable populations in Gaza.

As a result of the catastrophic war on Gaza that started in October 2023 and continued throughout 2024 work on the Emergency Support for Social Services in the Gaza Strip project, in its original design, was halted. This is due to the inability of the 11 selected institutions in the Gaza Strip to carry out their activities in light of the state of war and emergency situation in Gaza.



GROWING HOPE THROUGH AGRICULTURE IN GAZA



Improving the Income of Farmers in the Southern Regions of the Gaza Strip



Donor



The Spanish Agency for International Development Cooperation (AECID).



Date

2023 – 2025



Value

150,000 Euros



Location

Gaza

With 150,000 Euros of funding provided by the Spanish Agency for International Development Cooperation (AECID), this project aims to improve the income and resilience of male and female farmers in the southern regions of the Gaza Strip. The project was originally designed to Enhance the Income of Female and Male Farmers in the Southern Areas of the Gaza Strip through Utilizing Solar Energy in Agriculture. NDC was not able to implement the project in its current scope due to the nonexistence of the solar panels and invertors in the local market. As such, the project continues with its ultimate aim of contributing to food security in the Gaza Strip, and at the same time providing much needed assistance to farmers. This project is of critical importance to the people of Gaza to support the re-emergence of a viable agricultural sector which has been largely destroyed, thus providing sustenance to an ever-growing number of malnourished and food insecure individuals.

NDC implemented the project and managed to benefit 100 farmers providing them with agricultural inputs including chemical fertilizer, fish feeder, and iron fertilizer. The beneficiary farmers indicated that they were satisfied with the inputs provided in terms of quality, variety and timing, and meeting their actual needs. The timing of distribution was effective as it was at the start of the planting season, ensuring enhanced production and lessening the impact of diseases and insects.

CASH ASSISTANCE FOR THE MOST VULNERABLE IN GAZA



Emergency Grant for Emergency Relief through Cash Assistance



Supported by

oPt HF occupied Palestinian territory Humanitarian Fund

The United Nations Humanitarian Fund for the occupied Palestinian territory (opt HF).

Project to enhance vulnerable farmers' access to basic life-saving services through cash support and assistance to agricultural workers through a cash-for-work component in the southern Gaza Strip

May 2023 – April 2024

Value: 394,500 USD

This project was implemented between May, 2023 and April, 2024 towards enhancing access to basic life-saving services for vulnerable farmers, both men and women, and preserving their livelihoods. The project assisted agricultural workers in the western part of Khan Yunis and Rafah governorates through the implementation of two components: land and greenhouse rehabilitation and cash-for-work. Results of this project include:



Location

Gaza



160
dunums

of open agricultural land were rehabilitated



80
farmers

benefited from the rehabilitation of their agricultural land



80
greenhouses

were rehabilitated



128
workers

benefited from temporary employment opportunities in the agricultural sector



200
Farmers

benefited from the employment of workers on their agricultural land



16
agricultural engineers

benefited from temporary employment opportunities

Emergency grant aimed at enhancing emergency relief and supporting the basic needs of affected families through the distribution of cash assistance in Khan Yunis Governorate and the Middle Governorate	
June 2024 – November 2024	Value: 428,000 USD

NDC implemented a project with the aim of supporting more than 1200 needy families. At the close of the project, NDC had supported a total of 1,269 families which received multipurpose cash assistance (MPCA) at a value of NIS 1,000 for each family. Beneficiaries were selected based on urgency of needs, size of their family, including persons with disabilities. The project faced many challenges, including Gazans facing evacuation orders and the overall dangerous security situation, coordination, and high commission fees of local vendors. NDC aimed to overcome this last point through encouraging e-wallet payments; however, not all families had smart phones or preferred cash payments.

Multi-purpose cash assistance for vulnerable families in the Gaza Strip	
October 2024 – June 2025	Value: 800,000 USD

A project funded by OPT HF, entitled Multipurpose Cash Assistance (MPCA) Project for Vulnerable Families, was initiated on 31 October, 2024 for an eight-month period. This project aims to provide emergency relief and basic needs to 2,430 needy and displaced families in Khan Younis or Al Wusta Governorate. This support for affected internally displaced households will take place through multipurpose cash assistance.

As of the end of 2024, 1,269 beneficiaries have received cash assistance. The cash assistance of NIS 1,000 is paid in full through a single cash payment. Beneficiaries were selected based on urgency of needs, size of their family, including persons with disabilities. NDC ensures verification of beneficiary information, field visits, and applying the scale for urgency of needs, with women and vulnerable beneficiaries given preference.



KEEPING PALESTINIAN CIVIL SOCIETY CONNECTED



Palestinian NGO Portal “Masadar”

Established by the NGO Development Center (NDC), the Palestinian NGO Portal - Masader - is an electronic gateway specialised in serving and empowering the NGO sector. Through Masader, member NGOs are able to publish and exchange information on their achievements (e.g. projects, studies, research, proposals, administrative and financial reports, etc.). Moreover, Masader exists as a current and concise resource on the Palestinian NGO sector for governmental, private, academic, and media outlets. Therefore, the portal provides a wealth of information and a substantial database on Palestinian NGOs. In addition, it provides an open and liberal platform for dialogue on the NGO sector in Palestine.

www.masader.ps

The Palestinian NGO Portal – Masader -in 2024:



During 2024, NDC continued to work on updating the Palestinian NGO Portal and expanding its membership.



GOVERNANCE

NDC recognises that achieving sustainability and success over the long run requires a strong governance model. Our work is governed by the 32-member General Assembly representing the public and private sectors, civil society and diverse Palestinian segments. The General Assembly includes representatives from the four major networks and unions of Palestinian NGOs in Palestine: the Palestinian NGOs Network, the Palestinian General Union of Charitable Societies, the Palestinian National Institute for NGOs, and the Palestinian General Union for NGOs – Gaza. New board of director elections are held every three years.

Board of Directors

Zahi Khouri - Chairman of the Board

Dr. Varsen Shaheen - Treasurer

Mohammad Fahmi Shalaldeh - Member

Eng. Mohammed Munzer Al-Rayes - Member

Dr. Aed Yaghi - Member

Abdul Karim Ashour - Vice Chair

Dr. Suleiman Al-Khalil - Secretary

Dr. Suhail Al-Qishawi - Member

Dr. Saed Alghoul - Member

General Assembly Members

Issam Aruri

Mohammad Hasasneh

Dr. Aed Yaghi

Dr. Saed Alghoul

Shadi Zain Aldine

Dr. Ramzi Odah

Mohammad Fahmi Shalaldeh

Irsan Ibrahim

Mohammed Munzer Al-Rayes

Emad Aldeen Abed

Noura Abu-Shaweesh

Dr. Suleiman Al-Khalil

Dr. Lily Feydi

Dr. Safa Abu Assab

Salah Alsaqqa

Abdul Karim Ashour

Dr. Ismail El-Zabri

Dr. Mamdouh Al-Aker

Dr. Varsen Shaheen

Zahi Khouri

Dr. Suhail Al-Qishawi

Tayseer Al Ostaz

Nihaya Abu Nahleh

Dr. Majdy Shakkoura

Rami Alagha

Dr. Faihaa Al Bahsh

Dr. Alia Assali

Bassem Khoury

Maha Abu Shusheh

Randa Salameh

Afaf Alzubda

Yousef Dajani



THANK YOU TO OUR PARTNERS IN SUCCESS

At the NGO Development Center, we extend our sincere thanks and appreciation to our donor partners and Palestinian NGOs for their continuous commitment to providing assistance and support to the poorest and most marginalized groups in Palestinian society, thereby helping to increase their resilience.

Additionally, we call on donors to continue providing this crucial and life-changing support, as well as to increase that support to the Palestinian NGO sector in order to help meet the escalating humanitarian needs of Palestinians in Gaza in particular and Palestine in general.

Financial Statements



INDEPENDENT AUDITOR'S REPORT

To the Supervisory Board Of
NGO Development Center (NDC)
Al-Ram - Palestine

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of **NGO Development Center (hereinafter "NDC")**, which comprise the statement of financial position as of December 31, 2024, and the statement of activities, statement of changes in net assets, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the NDC as of December 31, 2024, and its financial performance, and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of NDC in accordance with the ethical requirements that are relevant to our audit of the financial statements in areas under the jurisdiction of the Palestinian Authority, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing NDC's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate NDC or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the NDC's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



INDEPENDENT AUDITOR'S REPORT (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also,

- 1- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- 2- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- 3- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the NDC's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosure is inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause NDC to cease to continue as a going concern.
- 5- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

HLB PS – License number 201/2023
Ramallah - Palestine

Raied Abu Eletham

Raied Abu Eletham, CPA
License number 109/2002
March 5, 2024



NGO Development Center (NDC)
Statement of Financial Position
As of December 31, 2024

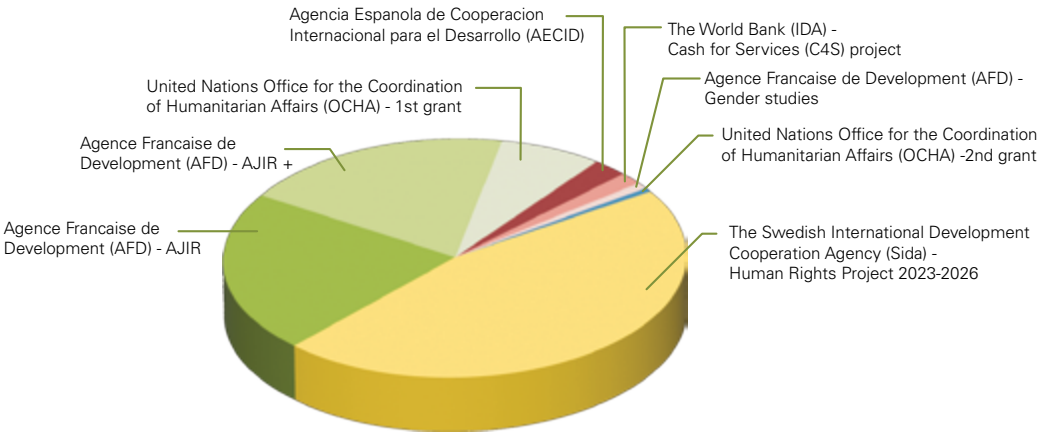
	Notes	2024 USD	2023 USD
Asset			
Cash and Cash Equivalents	5	8,163,344	9,002,815
Contribution Receivables	7	8,349,682	18,083,920
Other Debit Balances	6	30,586	29,195
Total Current Assets		16,543,612	27,115,930
Property and Equipment, Net	8	57,224	79,996
Right of Use Assets, Net	11	107,487	120,922
Total Non Current Assets		164,711	200,918
Total Assets		16,708,323	27,316,848
Liabilities and Net Assets			
Current Liabilities			
Payables and Accruals	9	604,490	57,714
Lease liability - Current	11	13,435	13,435
Total Current Liabilities		617,925	71,149
Non current liabilities			
Provision for Employees Indemnity	10	547,880	499,246
Deferred Revenues	12	33,488	35,741
Lease Liability - Non Current	11	94,052	107,487
Total Non Current Liabilities		675,420	642,474
Total Liabilities		1,293,345	713,623
Net Assets			
Unrestricted Net Assets		1,152,087	865,267
Investment in Property and Equipment		57,224	79,996
Temporary Restricted Net Assets	13	14,205,667	25,657,962
		15,414,978	26,603,225
Total Liabilities and Net Assets		16,708,323	27,316,848

	Notes	Unrestricted Contribution USD	Temporary Restricted Contribution USD	2024 USD	2023 USD
Grants and Revenues					
Grants and contributions	13	-	1,228,003	1,228,003	9,420,778
Deferred revenues recognized	13	7,834	(5,581)	2,253	(35,741)
Other revenues		24,978	-	24,978	49,098
General Assembly members fees		903	-	903	903
Total grants and revenues		33,715	1,222,422	1,256,137	9,435,038
Net assets released from restriction	13,14	5,943,372	(5,943,372)	-	-
			11	107,487	120,922
Expenses					
Operating expenses	14	(5,908,867)	-	(5,908,867)	(7,461,936)
Depreciation of property and equipment	8	(24,936)	-	(24,936)	(21,129)
Depreciation on right of use assets	11	(13,437)	-	(13,437)	(13,436)
Interest expense on lease liability	11	(3,965)	-	(3,965)	(3,964)
Gain (Loss) on foreign currency		57,168	(930,639)	(873,471)	398,183
Gain (Loss) on sale of property and equipment		9,133	-	9,133	(6,370)
Total expenses					
Provision for Employees Indemnity			10	547,880	499,246
Deferred Revenues			12	33,488	35,741
Lease Liability - Non Current			11	94,052	107,487
Total Non Current Liabilities				675,420	642,474
Total Liabilities		(5,884,904)	(930,639)	(6,815,543)	(7,108,652)
Increase (Decrease) in net assets during the year		92,183	(5,651,589)	(5,559,406)	2,326,386

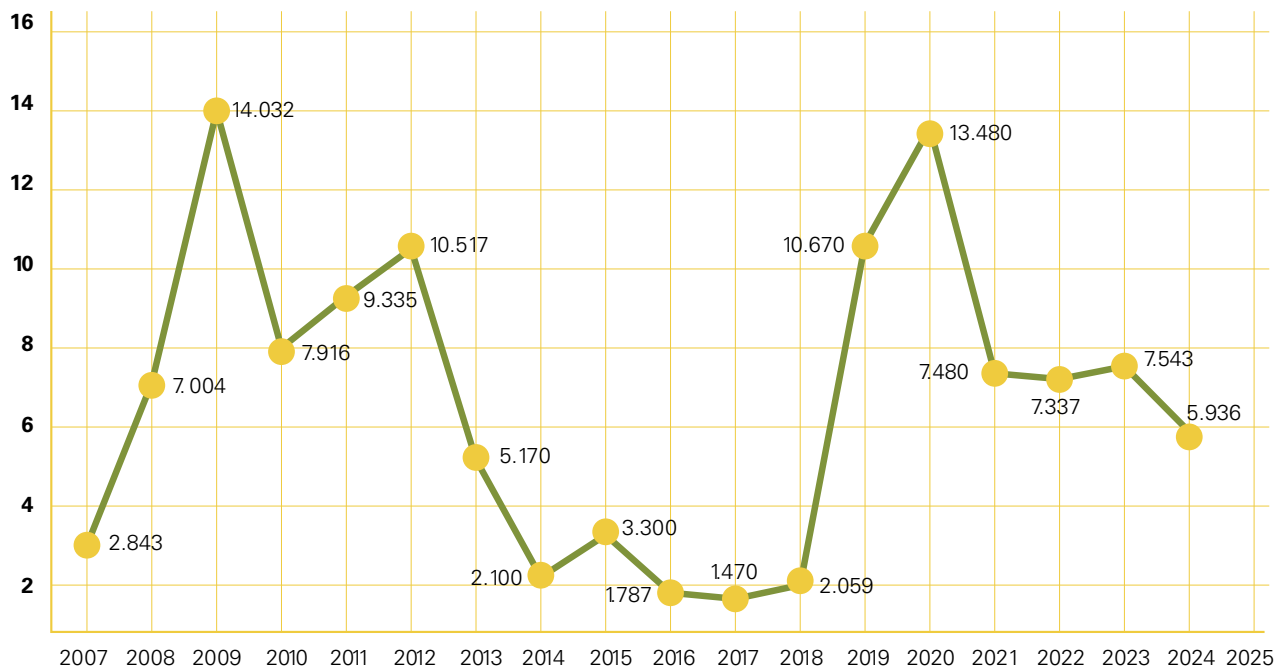
The accompanying Notes form an integral part of the financial statements and should be read with them.

NGO Development Center Expenditures per donor for the year 2024

No	Donor	Actual - USD	%
1	The Swedish International Development Cooperation Agency (Sida) - Human Rights Project 2023-2026	2,741,502	46.19%
2	Agence Francaise de Development (AFD) - AJIR	1,309,870	22.07%
3	Agence Francaise de Development (AFD) - AJIR +	1,131,144	19.06%
4	United Nations Office for the Coordination of Humanitarian Affairs (OCHA) - 1st grant	428,004	7.21%
5	Agencia Espanola de Cooperacion Internacional para el Desarrollo (AECID)	144,936	2.44%
6	The World Bank (IDA) - Cash for Services (C4S) project	111,624	1.88%
7	Agence Francaise de Development (AFD) - Gender studies	50,093	0.84%
8	United Nations Office for the Coordination of Humanitarian Affairs (OCHA) -2nd grant	18,491	0.31%
Total		5,935,664	100.00%



NGO DEVELOPMENT CENTER (NDC) ANNUAL DISBURSEMENT (IN MILLIONS) - USD





Contact Us

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For more information about our programmes and projects, you can visit our website:

www.ndc.ps or scan the following code with your mobile phone camera:

